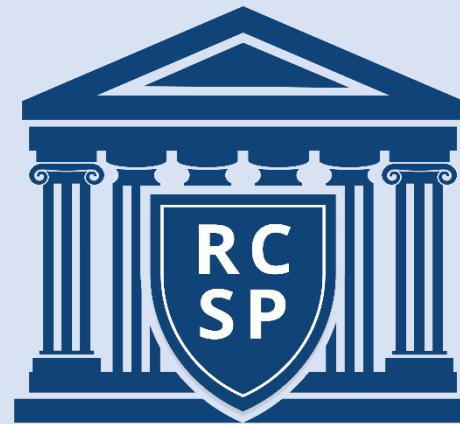


**Research Center on Security Policy
Non-Governmental Organization**

**Yearly Report
2024**



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INTRODUCTION

About the Organization

The Research Center on Security Policy non-governmental organization (hereinafter referred to as the Organization) is a think tank that conducts in-depth expert research and analysis, providing consultations related to various areas of political, security, and social life.

The goal of **The Research Center on Security Policy** is to ensure the examination and analysis of military-political issues surrounding Armenia, the region, and broader geopolitical processes, assess threats, develop political forecasts, devise countermeasures, predict their final outcomes, and publicize all of this in the form of evidence-based summaries and recommendations.

The Organization regularly initiates various events, including interviews, press conferences, courses, lectures, and expert meetings. It also implements educational, opinion-journalistic, analytical, and research projects, as well as publishes and distributes scientific, analytical, and informational materials.

To achieve its goals and objectives, the Organization cooperates with state administration and local self-government bodies, similar international and foreign organizations, and other organizations registered in the Republic of Armenia.

The Research Center on Security Policy is guided by democratic values, equality, and advocacy for human rights. It opposes wars, crimes against humanity or nature, and the use of brute force.

ACTIVITIES

Throughout 2024, **The Research Center on Security Policy** has focused its activities on two main initiatives and two main directions, among numerous other functions.

The two main initiatives of the Organization were:

- The "Crafting a More Resilient Democracy" program (page 5)
- The "Dilemma" series (page 11)

The two main directions of the Organization's activities were:

- Giving interviews, participating in press conferences, discussions, debates, and publishing articles (page 13)
- Active participation in Armenian-Azerbaijani and Armenian-Turkish normalization processes (page 13)

1. "Crafting a More Resilient Democracy" Program



In 2024, The Research Center on Security Policy initiated the "Crafting a More Resilient Democracy" Program, which significantly raised the level of public awareness in Armenia regarding democratic processes, peace, reforms, and proactive policy.

Within the framework of the program, public discussions, workshops, and information campaigns were conducted, resulting in broad segments of society becoming actively involved and part of the program, ensuring more inclusive and multifaceted approaches.

The program consisted of 4 separate series of events aimed at forming the resilience of the democratic system and the possibility of sovereign choice. These were:

- I. "One Minute On What Matters" clips
- II. "Democratic Security" online periodical
- III. "Homework: Raising the Level of Armenia's Resilience" study
- IV. RCSP discussion series

I. "One Minute On What Matters" Clips

The first of the program's 4 main components is the format of "One Minute On What Matters" media clips. Through these, we have publicized our positions regarding peace with neighboring countries, Armenia's resilience, elimination of the country's vulnerabilities, European integration, and several other topics. The videos have received wide public distribution and responses.

About Azerbaijan's Armament

342 thousand+ views



Armenia and Russian Integration Structures

380 thousand+ views



About the Border Guard Service

150 thousand+ views



II. “Democratic Security” Online Periodical

The online periodical presents articles and analyses focused on Armenian, regional and geopolitical realities and developments. The authors of the articles are RCSP associated experts Samvel Meliksetyan, Tigran Mughnetsyan and Narek Minasyan, as well as RCSP President Areg Kochinyan and expert Robert Ghevondyan. According to their professional interests, the authors have studied Armenian-Azerbaijani relations and border demarcation processes, addressed the main developments in political parties, electoral processes and foreign policy in Armenia, as well as numerous other topics. These include:

- ✓ Delimitation Regulation: Political and Content Peculiarities
- ✓ Communications at the crossroads of conflicting and intersecting interests
- ✓ On the Rules of the Game Ahead of the 2026 Parliamentary Elections: Electoral Alliances
- ✓ Armenia – United Kingdom Strategic Dialogue: A New Beginning?
- ✓ Ahead of The 2026 Parliamentary Elections: Private Financing of Parties
- ✓ Azerbaijan's Anti-Western Positioning
- ✓ The Place of South Caucasus in International Communications
- ✓ Public Financing of Political Parties in Armenia
- ✓ Constitutional Court's Centennial Decision
- ✓ “Unpredictable” Trump and Armenian-American Relations
- ✓ The Formation of the Shared Border Between Nakhchivan and Turkey
- ✓ Ideological Foundations of Political Parties in Armenia
- ✓ EU Monitoring Mission in Armenia: Target of Azerbaijani Propaganda
- ✓ Donald Trump's New Foreign Policy Alternatives and Their Impact on Armenian-Russian Relations



III. "Homework: Raising the Level of Armenia's Resilience" Study

EU strategic cooperation specialist **Mane Adamyan**, PhD in Economics **Armen Ktoyan**, RCSP expert, PhD in Political Science **Robert Ghevondyan**, and RCSP President **Areg Kochinyan** have been involved in the analytical work conducted in various fields included in this study. The authors have examined the country's military-political, foreign policy, economic, and energy challenges. The study will provide representatives of state structures with the opportunity to familiarize themselves with expert analyses and practical recommendations aimed at increasing Armenia's resilience. The final version of the work will be ready in 2025.



IV. RCSP Discussion Series

Within the framework of this component, meetings were held with the following groups:

two meetings with diplomats accredited in Armenia, three with politicians, two with civil society, two with media sector representatives, and two with representatives of foreign non-governmental organizations. In this context, the RCSP created a platform where representatives and experts from various fields, representatives of state agencies, and others could identify issues of public concern, consolidate their recommendations, and discuss practical solutions. During the meetings, a constructive and collaborative environment was ensured, which contributed to the formation of open discussions and mutual understanding, regardless of different positions.

- ✓ During meetings with media representatives, existing issues and priorities in the field were discussed, as well as possible solutions. To increase the effectiveness of the meetings, discussion meetings were also organized with representatives of state agencies and human rights defenders.
- ✓ Meetings with politicians were organized jointly with both parliamentary and non-parliamentary forces. Within this framework, the SPRC hosted representatives of the "Civil Contract," "Bright Armenia," "Fair Armenia," "For the Republic," "Christian-Democratic," "National Progress," "Free Citizen" NGO, and "Republic" parties. Among the invited speakers were Security Council Secretary Armen Grigoryan, Deputy Speaker of the National Assembly Ruben Rubinyan, as well as other state officials and experts.



- ✓ Meetings with civil society representatives were organized in a pragmatic format, ensuring open discussions and comprehensive analysis of opinions. More than 30 representatives of civil society organizations participated in the meetings.
- ✓ Within the framework of meetings held with representatives of Armenia's accredited diplomatic community, international and regional developments were discussed. The list of participants included representatives from the *United States, United Kingdom, EU(MA) Mission and EU Delegation, as well as Poland, Latvia and other countries.*



2. Dilemma Series

During 2024, The Research Center on Security Policy and Boon TV, on a joint initiative, continued to broadcast the “Dilemma” program series, which is dedicated to security and democracy issues.

Various episodes of the program discussed regional security issues, cybersecurity threats, transparency of electoral processes, and environmental policy challenges. During 2024, 36 programs were posted, which ensured high viewership, emphasizing the public interest and importance of the topics presented.

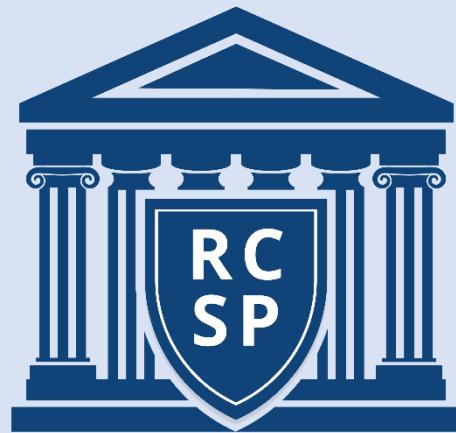


The Full List of the Episodes¹

1. Security and Democracy
2. Armenia-Azerbaijan Relations in 2024
3. Armenia’s Energy Security
4. Mass Media and National Security
5. Armenia-Russia Relations
6. Armenia and Military-Political Structures
7. Climate Change and Environmental Degradation
8. Armenia-Georgia Relations
9. Armenia-EU Relations
10. Armenia-Azerbaijan Border Situation
11. The Fears of Armenian Society
12. Armenia-Iran Relations
13. Armenia and Eurasian Integration Processes
14. Economic Diversification
15. Border Demarcation and Internal Political Processes
16. The Mechanisms of Russian Influence Over Armenia
17. Russian Influence Mechanisms on Armenia – Part II
18. Infrastructures
19. Armenian-Azerbaijani Negotiation Process: Part 1
20. Armenian-Azerbaijani Negotiation Process: Part 2
21. What is the Next Stage of Armenia’s European Integration?
22. The Armenian-Azerbaijani Negotiation Process
23. The Recipe for Resilience
24. Public Speaking Before and After 2018
25. Crisis in the Middle East
26. Armenia-UK Relations: Public Diplomacy
27. Armenia-France Relations
28. Armenia-Turkey Relations

29. Recent Developments in Georgia
30. Is There Life After Trump?
31. Political Myths of Armenia
32. Migration Flows

33. Information Security
34. Colonial Legacy and Post-Colonial Discourse in Armenia
35. The Armenia-Azerbaijan Negotiation Process in 2024–2025
36. Summary and Expectations for 2024-2025



3.4. RCSP's Activities in Media, Public Platforms, and in Serving the Peace Agenda

2024 has been a year of active engagement for the Research Center on Security Policy in public discussions, media, and international analytical platforms. RCSP President Areg Kochinyan gave more than 100 interviews to local and international media in 2024, participated in 24 debates, as well as 5 press conferences. The RCSP President published 11 articles in international sources. RCSP expert Robert Ghevondyan gave more than 100 interviews, participated in dozens of debates and discussions, and wrote 12 articles. Associated experts Narek Minasyan and Samvel Meliksetyan gave 5 interviews as RCSP associated experts.

During the year, the Organization's staff and experts participated in several dozen Armenian-Azerbaijani and Armenian-Turkish expert meetings and discussions, aiming to support the Armenian-Azerbaijani and Armenian-Turkish normalization processes. The Center's experts also participated in about ten Armenian-Azerbaijani panel and public discussions, some of which were broadcast online or on Armenian and Azerbaijani television.



Financial Statement

Inflows	AMD	USD
Boon Scientific-Cultural Foundation - sub-grant	11.950.000	
Democracy Development Foundation - grant	5.800.000	
National Endowment for Democracy - grant		35.000
Donations and Support	2.341.851	
Total	20.091.851	35.000

Outflows	AMD
Salary	10.143.756
Accounting and legal services	944.065
Banking services	38.270
Tax payments	4.127.145
Office rent	1.750.000
Expert work	2.375.030
Event organization	500.000
Other administrative expenses (Property, equipment, furniture acquisitions, utilities, office services, printing, website upgrade)	2.08.,987
Total	27.880.602

STAFF

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President

Robert Ghevondyan

Expert

Lilit Ghazaryan

Program Coordinator

Nune Tokhunts

Executive Assistant

Sone Serobyan

Translator

Norayr Manvelyan

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Tatevik Hovhannisyam

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Friedrich Naumann Foundation “For Freedom” (FNF)



Boon TV



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